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MANUFACTURING, CONSTRUCTION AND RETAIL THE NETHERLANDS

Dutch manufacturing set for a tech-led growth pick-up in 2026

Dutch manufacturing is expected to grow slightly stronger in 2026 after three years of contraction and stagnation. The main growth drivers will be defence spending, higher consumer spending and increasing global demand for chip machines. We think technology industries will see the highest growth



The technology industry has played an important part in driving the growth we've seen recently, and this is set to continue into 2026

Industrial production picking up again, manufacturers more optimistic

We've seen a notable pick-up in Dutch manufacturing production since August this year. In October, production was significantly higher for the third consecutive month than it was for 11 months prior.

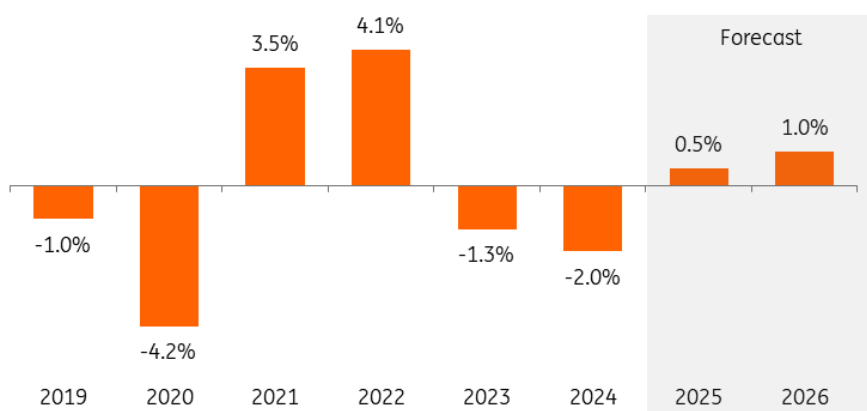
The technology industry has played an important part in the recent growth. In both machinery production and in that of electrical appliances and means of transport, we're seeing a clear recovery emerging after a period of stagnation. Like their counterparts in the eurozone, Dutch manufacturers have become somewhat more optimistic about the near future since the

summer.

Now that the unrest around trade tariffs is also easing, production could increase further from +0.5% in 2025 to +1.0% in 2026. Still, many factors continue to slow down growth, such as export restrictions and import tariffs, stiff competition from China and structural factors like grid congestion, nitrogen emission limitations and relatively high energy costs.

Dutch manufacturing production will grow slightly faster in 2026

Volume growth of output of Dutch manufacturing



Source: Statistics Netherlands, Forecast ING Research

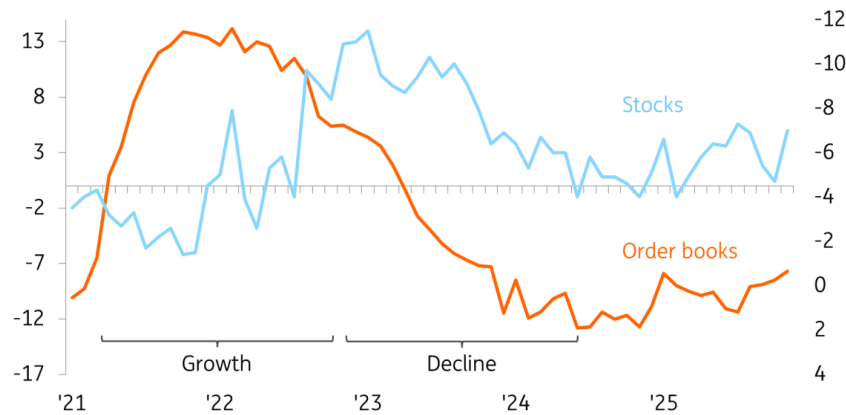
Increasing expenditure is gradually translating into more production

Increasing consumer spending and additional government investment, in particular, will lead to more manufacturing orders in 2026. Although production expectations have improved and manufacturers have been receiving more new orders for some time, producers have become only slightly more positive about their order books in recent months. Getting the pipeline of customer orders well-filled again is a process that takes time.

It also takes a while for investments in defence, for example, to translate substantially into more orders and production. Expanding production takes time due to staff shortages and the required construction or conversion of factories. In turn, it isn't surprising that progress in producer confidence and the purchasing managers' index is currently stalling around the long-term average. Like the slight improvement in the orders-to-stocks ratio, sentiment indices do not yet point to substantial growth.

Ratio between judgment of order books and stocks only slightly improved

Industrial producers' assessment of order books and stocks of finished products*



Source: Statistics Netherlands, ING Research

*balance of positive-negative judgments; 2-month moving average, inventory judgment inverted (r.h.axis)

Chip machine demand also contributes to renewed growth

The gradually increasing global demand for chip machines is yet another growth driver for Dutch manufacturing. The growth of chipmakers and equipment manufacturers remained under pressure in 2025 due to a slower-than-expected normalisation of customer inventories. While semiconductor company ASML continues to keep a close eye on this, ASM and Besi are seeing order growth recover and are optimistic about 2026.

Investors are also anticipating increasing chip machine demand in 2026. The artificial intelligence boom requires additional chips for data centres, for example, which is creating a growing need for production capacity among semiconductor producers. Demand for chips for applications other than AI, such as consumer electronics, automotive and industrial applications, is also improving.

Market conditions remain challenging due to US tariffs...

The uncertainty surrounding the size and impact of US President Donald Trump's import tariffs has caused consumers and businesses to spend only reluctantly. As uncertainties are eased by recent trade deals, the outlook for consumption and investment is improving. Nevertheless, the uniform tariff on EU exports to the US – previously an important growth market for Dutch industry – still remains at 15%. Together with the cooling of the US economy, this will dampen export growth in 2026. The 50% rate on European products and parts made of steel and aluminium is still in place. In fact, the US is bringing more and more products with steel and

aluminium parts below the high 50% tariff.

...trade restrictions, and weakened international competitiveness

Headwinds and uncertainty also remain due to trade restrictions stemming from increasing technological rivalry with and resource dependence on China. Government policy has an increasingly large and unpredictable influence on market conditions.

Think of the intervention in Nexperia's business operations and the subsequent export restrictions of essential automotive chips by China. The restrictions on the export of advanced chip machines to China also directly affect Dutch makers and suppliers. At the same time, the persistently expensive euro against the dollar and rising competition from China, which has intensified since Trump's tariffs, are directly – and, through lower exports, indirectly – at the expense of the demand for Dutch products.

Low demand, high energy costs and cheap imports continue to hurt chemicals and base metals

Companies in the chemical and base metal sectors, in particular, will continue to face three persistent bottlenecks in 2026:

1. Low demand in the main markets.
2. Energy costs that are relatively high in Europe structurally.
3. An abundance of cheap imports from Asia.

The relatively large number of eight large chemical plants (or parts thereof) that have been closed in the Netherlands this year will also have a negative impact on growth in the coming years, as part of the production (capacity) has been taken out of the market.

In that light, the current downward trend in energy prices is encouraging, but not immediately sufficient for renewed growth. This is also expected to continue in 2026, mainly due to increasing global LNG production capacity (especially in the United States and Qatar), and the gas market will structurally expand. This reduces the chance of extreme price peaks and supply problems. The high transport and processing costs of LNG do ensure that energy in Europe remains relatively expensive. LNG imports will continue to be needed for years to meet energy needs.

Rising defence spending spurs renewed growth of technology industry

In addition to the increasing demand for chip machines, higher government spending on

defence is also gradually increasing product demand. For example, for radars from Thales, frigates from Damen Naval and submarine parts from IHC. The €800 billion from the European Commission's ReArm-Europe programme and the new NATO standard of 3.5% of GDP will consolidate long-term investments.

An increasing amount of unused capacity is now being used for defence purposes, such as VDL's old Nedcar factory. Drone manufacturing is a fast-growing branch in which the Netherlands excels, previously for civilian purposes. More and more "dual-use companies" are responding to the new growth market by developing new military resources based on existing civilian applications.

Production development in the food industry stagnates after strong growth

Production growth in the food industry is set to pause in 2026 after a strong increase in 2025. Based on figures from Statistics Netherlands up to and including September, we assume production growth of at least 3% for 2025. This is partly pent-up demand after several lean years; foreign turnover is also currently growing considerably faster than domestic turnover.

In terms of production levels, the sector will come close to 2018's peak. The fact that the expected growth will fall in 2026 is mainly due to supply constraints and limited room for expansion investments. The impact of the shrinking livestock herd on the dairy and meat processing industry plays a major role in this. Still, consumer demand is developing positively, and that provides a counterbalance.

Read the full version of this report in [Dutch here](#)

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